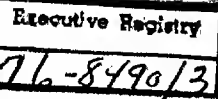


CONFIDENTIAL**EYES ONLY**

DDA 76-3474



14 July 1976

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM : John F. Blake
Deputy Director for Administration

SUBJECT : Future Role of Training in the Agency and the
Intelligence Community

REFERENCE : Memo to DDCI fr D/DCI/IC (76-0140) dated
12 July 1976; Same Subject

1. We have been asked to furnish our views on the proposal contained in referent memorandum from the Intelligence Community Staff. I will obtain the views of the Directors of Training, Communications, and Security, all of whom conduct training programs in which personnel of the Intelligence Community currently participate.

2. The purpose of this memorandum is two-fold. I wish, first, to express certain opinions of my own on this matter and, secondly, suggest you request action at this time by the Intelligence Community Staff, the results of which should be helpful to you at the time an ultimate decision on this proposal is made. I will address myself to the second point first.

3. Sometime during the spring of 1974 [REDACTED], a military detailee to the Intelligence Community Staff, undertook an extensive Community-wide survey somewhat akin to many of the points listed in the proposed DCID which would establish a "National Foreign Intelligence Training and Education Committee". As a result of the survey the Intelligence Community Staff produced a voluminous report which was widely circulated. Like other functional surveys of this type, more time was spent on the CIA than other elements of the Intelligence Community. The current existence of the Military Operations Training Course [REDACTED] is partially attributable to [REDACTED] survey, but I am not aware of any other beneficial result that came from it. Inasmuch as that survey is only about two years old, I would suggest you ask the Intelligence Community Staff to present you with a precis of its findings so consideration can be given in trying

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to assess their current validity and also help in deciding as to whether another large survey only two years later is in order at this time. I believe this work should be undertaken so that its results are available to us at such time as other papers now being started are also available.

4. We now address ourselves to a proposal of Mr. Rodriguez to convert the Agency's Office of Training into a "National Intelligence Institute". My initial reaction, depending on how well the reordering of the Community under the provisions of Executive Order 11905 turns out, is that a point in time may come when consideration could be given to considering a "National Intelligence Institute", but such an institution is not an expanded Agency Office of Training--it is a separate and distinct entity. Secondly, the day may come when consideration could be given to expanding the horizons of the Center for the Study of Intelligence in the Office of Training to represent a greater Community orientation and participation--but only after the Center has proved it can discharge its current mission. The Office of Training, as an individual command entity of this Agency is as essential to us as are the the three service academies to their parent services. It is the developmental and skills-teaching facility for the Clandestine Service in the same sense as are the academies and the military service schools to their parent services. The Office of Training can, and does, participate in giving training of several types to Intelligence Community personnel, i.e., the Military Operations Training Course and the Counterterrorism Course [REDACTED] [REDACTED], and the Information Sciences Course at the Headquarters of the Office of Training. In this same vein, but on a much more limited scale, the Office of Security has [REDACTED]

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which gives training to Community as well as Agency personnel. To attempt, however, to dilute the necessitous, Agency-oriented mission of the Office of Training by making it subservient to a grandiose "National Intelligence Institute" would be to the demonstrable prejudice of the proper, secure, and relevant training personnel in this Agency need.

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6. In giving consideration to the creation of a "National Intelligence Institute" we had best be mindful of many practicalities in life. The source of the resources is the first pragmatic consideration and, based on experience to date, I am not impressed with the tendencies of the Department of Defense to make fair contributions to such joint endeavors. The functions that have a commonality of interest amongst Intelligence Community personnel must be identified to ensure compatibility of proposed students for courses, the availability of real estate, the availability of qualified personnel for instructional duties are all relevant considerations.

7. In summation, while I endorse considering the concept of a "National Intelligence Institute" at an appropriate time, I remain convinced it would be to the prejudice of the Agency to build it on the Agency's Office of Training and, secondly, I am not convinced that the time is now to proceed with its study.

8. As previously mentioned, we will be furnishing you additional papers on this matter.



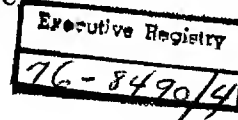
John F. Blake

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Distribution:
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CENTRAL INTELLIGENCE AGENCY



24 July 1976

NOTE FOR THE DDA

Jack:

Thank you for your memo of 14 July which I have now belatedly read. You make your point of view clear, but I am a bit uncertain as to how I should respond to the 12 July ICS request. Can you draft up something for my signature?



E. H. Knoche
DDCI

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Attachment:
DDA 76-3474

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